

SUMMARY Reductions in Existing Expenditure

APPENDIX F

Service	Saving (£'0)	variance to budget	forecast delivery
Housing & Property	-170,020	111,000	-59,020
Parks & Environmental Services	-87,020	-20,000	-107,020
Safer Communities	-8,520	0	-8,520
Finance	-6,560	0	-6,560
ICT	-25,150	0	-25,150
Legal & Governance	-20,170	0	-20,170
Organisational Development & Improvement	-8,910	-30,000	-38,910
Sport & Leisure	-1,688,560	0	-1,688,560
Place Shaping & Economic Growth	-285,360	16,160	-269,200
Harrogate Convention Centre	339,680	0	339,680
Destination Marketing Organisation	13,130	0	13,130

Total Savings	-1,947,460	77,160	-1,870,300
Total Savings (£k)	-1,946	77	-1,870

Ref	Directorate	Service	Proposal Description	Saving (£'0)	variance to budget	forecast delivery
H&PS2201	Economy, Environment & Housing	Housing & Property	Footway Lighting Inspection/Cleaning and Bulk Change Removal of cyclical budget	-16,670	0	-16,670
H&PS2202	Economy, Environment & Housing	Housing & Property	Contribution to Hambleton DC towards Rural Enabler post Removal of contribution	-3,350	0	-3,350
H&PS2203	Economy, Environment & Housing	Housing & Property	Private Sector Leasing Saving from reducing reliance on leased property	-2,400	0	-2,400
H&PS2204	Economy, Environment & Housing	Housing & Property	Bed and Breakfast Reduced budget to reflect the opening of the new Fern House Hostel and reduction in the need for B&B	-14,000	111,000	97,000
H&PS2205	Economy, Environment & Housing	Housing & Property	Homelessness - Young Persons Pathway Remove cost of temporary accommodation and support for people aged 18-25 due to delay in implementation	-100,000	0	-100,000
H&PS2206	Economy, Environment & Housing	Housing & Property	Homelessness - Prevention Officer (Young Peoples Services) Remove post due to delay in implementation	-33,600	0	-33,600
PESS2201	Economy, Environment & Housing	Parks & Environmental Services	COVID-19 impact 21/22 Parks & Open Spaces Operational Review Delay of 3 months due to COVID-19	-33,000	0	-33,000
PESS2202	Economy, Environment & Housing	Parks & Environmental Services	Fuel Reduced usage	-20,000	-20,000	-40,000
PESS2203	Economy, Environment & Housing	Parks & Environmental Services	Litter Bin Review Change in bin infrastructure, maintenance and reduced skip use	-10,280	0	-10,280
PESS2204	Economy, Environment & Housing	Parks & Environmental Services	PES Senior Management Review	-12,980	0	-12,980
PESS2205	Economy, Environment & Housing	Parks & Environmental Services	Salary savings	-10,760	0	-10,760
SCS2201	Corporate Affairs	Safer Communities	Efficiency Savings Various small budget reductions/income increases	-8,520	0	-8,520
FINS2201	Corporate Affairs	Finance	Salary Budget Minor reduction in budgeted hours	-6,560	0	-6,560
ICTS2201	Corporate Affairs	ICT	Efficiency Savings Service Efficiency Savings to be identified during	-4,150	0	-4,150
ICTS2202	Corporate Affairs	ICT	IT Hardware Refresh Licensing & support savings	-21,000	0	-21,000
LGS2201	Corporate Affairs	Legal & Governance	Minor Restructure Reduction in Salaries budget after minor restructure in	-7,660	0	-7,660
LGS2202	Corporate Affairs	Legal & Governance	Minor Restructure Reduction in Salaries budget after minor restructure in	-12,510	0	-12,510
ODIS2201	Corporate Affairs	Organisational Development & Improvement	Stationery Reduction in budget	-2,910	0	-2,910
ODIS2202	Corporate Affairs	Organisational Development & Improvement	Photocopying Reduction in budget	-6,000	-30,000	-36,000
SPLS2201	Economy, Environment & Housing	Sport & Leisure	Reduction in Brimham's Active Management Fee	-1,595,800	0	-1,595,800
SPLS2202	Economy, Environment & Housing	Sport & Leisure	Turkish Baths Removal of repayment to Council Investment Reserve	-92,760	0	-92,760
PEGS2201	Economy, Environment & Housing	Place Shaping & Economic Growth	Efficiency Savings Service efficiency savings	-17,210	0	-17,210

Service			Saving (£'0)	variance to budget	forecast delivery	
PEGS2202	Economy, Environment & Housing	Place Shaping & Economic Growth	Reversal of COVID-19 impact in 21/22 Non-domestic rates	-13,420	0	-13,420
PEGS2203	Economy, Environment & Housing	Place Shaping & Economic Growth	Increase in non-domestic rates	12,080	16,160	28,240
PEGS2204	Economy, Environment & Housing	Place Shaping & Economic Growth	Savings in the Building Management Account Due to the temporary closure of the Hydro	-240,410	0	-240,410
PEGS2205	Economy, Environment & Housing	Place Shaping & Economic Growth	Savings in the Building Management Account Due to the temporary closure of Ripon Leisure Centre	-26,400	0	-26,400
HCCS2201	HCC	HCC	Covid 19 Impact Salary Savings Reversal Adding back in of 8 vacant posts removed from 21/22 budget to help offset income reductions due to impact of Covid	277,960	0	277,960
HCCS2202	HCC	HCC	Covid 19 Impact Expenditure Savings Reversal Adding back in event related expenditure budgets removed from 21/22 budget to help offset income reductions due to impact of Covid	417,530	0	417,530
HCCS2203	HCC	HCC	HCC Restructure Savings Reductions in HCC salary budget following restructure (subject to consultation)	-309,410	0	-309,410
HCCS2204	HCC	HCC	Various Internal Budget Movements To support changes in operational delivery model including reductions in overtime, increase in contractor budgets & other external staffing budgets	-46,400	0	-46,400
DMOS2201	HCC	DMO	DMO Marketing/Place Marketing Saving from the other supplies and services budget	-2,260	0	-2,260
DMOS2202	HCC	DMO	Reversal of COVID-19 impact 2021/22 TICs Savings in expenditure related to the sale of items to visitors	12,190	0	12,190
DMOS2203	HCC	DMO	Reversal of COVID-19 impact 2021/22 Mercer Gallery	3,200	0	3,200

-1,947,460 77,160 -1,870,300

SUMMARY Increases or New Areas of Income

Service	2022/23 Saving (£'0)	Forecast variance to budget	Hence forecast delivery
Housing & Property	-8,860	2,700	-6,160
Parks & Environmental Services	-255,410	-283,180	-538,590
Safer Communities	-601,280	330,460	-270,820
Finance	100,000	85,000	185,000
ICT	-7,000	0	-7,000
Legal & Governance	0	0	0
Organisational Development & Improvement	0	0	0
Sport & Leisure	-5,220	0	-5,220
Place Shaping & Economic Growth	-367,360	400,000	32,640
Harrogate Convention Centre	-2,074,380	12,875	-2,061,505
Destination Marketing Organisation	-200,180	64,000	-136,180
Total Income	-3,419,690	611,855	-2,807,835
Total Income (£k)	-3,420	612	-2,808

Ref	Directorate	Service	Proposal Description	2022/23 Saving (£'0)	Forecast variance to budget	Hence forecast delivery
H&PI2201	Economy, Environment & Housing	Housing & Property	Bracewell Homes Increased salary recharge	-10,000	0	-10,000
H&PI2202	Economy, Environment & Housing	Housing & Property	Harrogate and Craven Housing Partnership Increased recharge to partners	-16,000	0	-16,000
H&PI2203	Economy, Environment & Housing	Housing & Property	Lifeline Services Unable to meet 21/22 contribution from commercialisation of the scheme	15,000	0	15,000
H&PI2204	Economy, Environment & Housing	Housing & Property	Rental Income Rent review of 3 Housing GF Properties	2,140	2,700	4,840
PESI2201	Economy, Environment & Housing	Parks & Environmental Services	Fees and Charges Increases Increased income to be delivered from assumed 2.5% increases in fees and charges in 22/23	-129,910	0	-129,910
PESI2202	Economy, Environment & Housing	Parks & Environmental Services	Reversal of COVID-19 impact 21/22 Kerbside Recycling Decrease in recycling credits through decrease in tonnages of recycled materials	58,640	0	58,640
PESI2203	Economy, Environment & Housing	Parks & Environmental Services	Kerbside Recycling Additional income from the onward sale of recycled materials	-100,000	-239,000	-339,000
PESI2204	Economy, Environment & Housing	Parks & Environmental Services	Green Garden waste increase in subscription numbers	-41,000	-45,180	-86,180
PESI2205	Economy, Environment & Housing	Parks & Environmental Services	Pet Cremations	-1,000	1,000	0
PESI2206	Economy, Environment & Housing	Parks & Environmental Services	Commercial service development	-15,000	0	-15,000
PESI2207	Economy, Environment & Housing	Parks & Environmental Services	Estates Income	270	0	270
PESI2208	Economy, Environment & Housing	Parks & Environmental Services	Reversal of COVID-19 impact 21/22 Estates Income	-14,960	0	-14,960
PESI2209	Economy, Environment & Housing	Parks & Environmental Services	Grounds Maintenance Income	-12,450	0	-12,450
SCI2201	Corporate Affairs	Safer Communities	Fees and Charges Increases Increased income to be delivered from assumed 2.5% increases in fees and charges in 2022/23	-2,000	0	-2,000
SCI2202	Corporate Affairs	Safer Communities	COVID 19 Impact 2021/22 Car Parking Income Reversal of Impact of Car Park closures and reduced demand due to social distancing and potential lockdowns	-565,610	330,460	-235,150
SCI2203	Corporate Affairs	Safer Communities	COVID 19 Impact 2021/22 Licensing Income Reversal of Impact of lost licensing income due to COVID	-26,570	0	-26,570

Service			2022/23 Saving (£'0)	Forecast variance to budget	Hence forecast delivery	
SCI2204	Corporate Affairs	Safer Communities	COVID-19 impact 2021/22 Rental Income Reversal of property rental income expected to be reduced.	-7,100	0	-7,100
FINI2201	Corporate Affairs	Finance	Revenues Recovery Income Adjusting for the structural deficit	100,000	85,000	185,000
ICTI2201	Corporate Affairs	ICT	New Income Recharging services for items that are covered by existing budgets	-7,000	0	-7,000
ODII2201	Corporate Affairs	Organisational Development & Improvement	Reversal of COVID-19 impact in 2021/22 on café income	-6,000	0	-6,000
ODII2202	Corporate Affairs	Organisational Development & Improvement	Removal of Café Income No café income in future years	6,000	0	6,000
SPLI2201	Economy, Environment & Housing	Sport & Leisure	Reversal of COVID-19 impact 2021/22 Rental Income Reversal of reduced Property rental income	-5,220	0	-5,220
PEGI2201	Economy, Environment & Housing	Place Shaping & Economic Growth	Fees & Charges Increases 2.5% increase on 21/22 budgets for the majority of non statutory fees and charges	-16,770	0	-16,770
PEGI2202	Economy, Environment & Housing	Place Shaping & Economic Growth	Reversal of COVID-19 Impact in 21/22 Turnover rental income	-7,810	0	-7,810
PEGI2203	Economy, Environment & Housing	Place Shaping & Economic Growth	Increase in 'turnover' rental income	-5,700	0	-5,700
PEGI2204	Economy, Environment & Housing	Place Shaping & Economic Growth	Reversal of COVID-19 impact in 21/22 Commercial property income	-274,530	0	-274,530
PEGI2205	Economy, Environment & Housing	Place Shaping & Economic Growth	Reduction in commercial property income	117,150	0	117,150
PEGI2206	Economy, Environment & Housing	Place Shaping & Economic Growth	New Income - CoLab Digital Incubator	-77,000	80,000	3,000
PEGI2207	Economy, Environment & Housing	Place Shaping & Economic Growth	Reversal of COVID-19 impact in 21/22 Pre-Application Enquiries	-16,340	0	-16,340
PEGI2208	Economy, Environment & Housing	Place Shaping & Economic Growth	Reduction in pre-application enquiries	16,340	50,000	66,340
PEGI2209	Economy, Environment & Housing	Place Shaping & Economic Growth	Fee-earning work Professional Staff	-3,000	0	-3,000
PEGI2210	Economy, Environment & Housing	Place Shaping & Economic Growth	Reversal of COVID-19 impact in 21/22 Planning Application Income	-239,700	0	-239,700
PEGI2211	Economy, Environment & Housing	Place Shaping & Economic Growth	Reduction in planning application income	160,000	270,000	430,000
PEGI2212	Economy, Environment & Housing	Place Shaping & Economic Growth	Increase in Planning Performance Agreements (PPA)	-15,000	0	-15,000
PEGI2213	Economy, Environment & Housing	Place Shaping & Economic Growth	Increase in Self Build Register Admin Charge	-5,000	0	-5,000
HCCI2201	HCC	HCC	Covid 19 Impact Reversal Lettings Income Reversal of lettings budget reduction.	-1,580,660	0	-1,580,660
HCCI2202	HCC	HCC	Lettings Income Reduction Reduction in lettings budget (increase in 23/24)	119,510	0	119,510
HCCI2203	HCC	HCC	Covid 19 Impact Reversal Ancillary Income Reversal of ancillary budget reductions	-567,230	0	-567,230
HCCI2204	HCC	HCC	Ancillary Income Increase in ancillary income due to implementation of dilapidations process	-16,000	12,157	-3,843
HCCI2205	HCC	HCC	Car Parking Income Improvement in car park income due to more efficient income collection methods	-30,000	718	-29,282

Service			2022/23 Saving (£'0)	Forecast variance to budget	Hence forecast delivery	
DMOI2201	HCC	DMO	Reversal of COVID-19 impact 2021/22 TICs Income from sale of items to visitors expected to be 40% down	-18,000	0	-18,000
DMOI2202	HCC	DMO	Reversal of COVID-19 impact 2021/22 Visit Harrogate Income from sale of advertising expected to be 50% down	-26,000	0	-26,000
DMOI2203	HCC	DMO	Reversal of COVID-19 impact 2021/22 Mercer Gallery Income from sale of items to visitors expected to be 40% down and no income from hire of facilities	-10,690	0	-10,690
DMOI2204	HCC	DMO	Reversal of COVID-19 impact 2021/22 Pump Room Income from sale of items to visitors expected to be 40% down, from admissions 50% down and no income from hire of facilities	-48,110	0	-48,110
DMOI2205	HCC	DMO	Reversal of COVID-19 impact 2021/22 Visual Arts Misc income expected to be 50% down	-7,500	0	-7,500
DMOI2206	HCC	DMO	Reversal of COVID-19 impact 2021/22 rental income Property rental income expected to be reduced	-25,920	0	-25,920
DMOI2207	HCC	DMO	Visitor & Cultural Services Increased income	-20,850	24,000	3,150
DMOI2208	HCC	DMO	Place Marketing Increased income	-48,000	40,000	-8,000
DMOI2209	HCC	DMO	Loss of rental income Variances in property rental income as advised by the Estates team	4,890	0	4,890

-3,419,690 611,855 -2,807,835

SUMMARY New Areas of Expenditure

Service	2022/23 Cost (£'0)	Forecast variance to budget	Hence forecast delivery
Housing & Property	60,390	6,500	66,890
Parks & Environmental Services	-98,400	82,490	-15,910
Safer Communities	18,000	0	18,000
Finance	35,000	0	35,000
ICT	13,830	7,000	20,830
Legal & Governance	12,510	0	12,510
Organisational Development & Improvement	29,000	-24,000	5,000
Sport & Leisure	0	0	0
Place Shaping & Economic Growth	41,730	40,000	81,730
Harrogate Convention Centre	0	0	0
Destination Marketing Organisation	518,850	0	518,850
Total New Expenditure	630,910	111,990	742,900
Total New Expenditure (£k)	631	112	743

Ref	Directorate	Service	Proposal Description	2022/23 Cost (£'0)	Forecast variance to budget	Hence forecast delivery
H&PE2201	Economy, Environment & Housing	Housing & Property	Street Lighting Maintenance and Energy Costs Increased energy costs and repair costs (due to age of lighting stock) from NYCC	60,390	6,500	66,890
PESE2201	Economy, Environment & Housing	Parks & Environmental Services	Reversal of COVID-19 impact 21/22 Kerbside Recycling Cost of recycling	-175,490	0	-175,490
PESE2202	Economy, Environment & Housing	Parks & Environmental Services	Pet Cremations	3,040	0	3,040
PESE2203	Economy, Environment & Housing	Parks & Environmental Services	Green waste Disposal costs	30,000	82,490	112,490
PESE2204	Economy, Environment & Housing	Parks & Environmental Services	Job Re-evaluation Operations Manager (Transport) and Motor Transport Fitters	31,600	0	31,600
PESE2205	Economy, Environment & Housing	Parks & Environmental Services	Grounds Maintenance new post	12,450	0	12,450
SCE2201	Corporate Affairs	Safer Communities	Transfer to Investment Reserve Transfer to Council Investment Reserve to repay Smart Parking investment	18,000	0	18,000
FINE2201	Corporate Affairs	Finance	Govtech webCAPTURE service fee Inclusion of reserve-funded annual expenditure in base budget	35,000	0	35,000
ICTE2201	Corporate Affairs	ICT	Job Evaluation Increased budget	6,220	0	6,220
ICTE2202	Corporate Affairs	ICT	Other Supplies & Services Increased budget	7,610	7,000	14,610
LGE2201	Corporate Affairs	Legal & Governance	Temporary Staff Budget Increase Increase in Temporary Staff budget for Procurement	12,510	0	12,510
ODIE2201	Corporate Affairs	Organisational Development & Improvement	Occupational Health Increase in expenditure	5,000	0	5,000
ODIE2202	Corporate Affairs	Organisational Development & Improvement	LACC Relationship Manager	24,000	-24,000	0
PEGE2201	Economy, Environment & Housing	Place-Shaping & Economic Growth	Building Management Account Increase in compliance costs	41,730	40,000	81,730
DMOE2201	HCC	DMO	Subvention One-off expenditure 2022/23	450,000	0	450,000
DMOE2202	HCC	DMO	Major Events Fund Increasing the budget from £70k to £105k to fund an annual events programme.	35,000	0	35,000
DMOE2203	HCC	DMO	Place Marketing Increased expenditure largely to be used for the annual Christmas campaign.	33,850	0	33,850

630,910	111,990	742,900
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